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## Leading Organization Design: How to Make Organization Design Decisions to Drive the Results You Want



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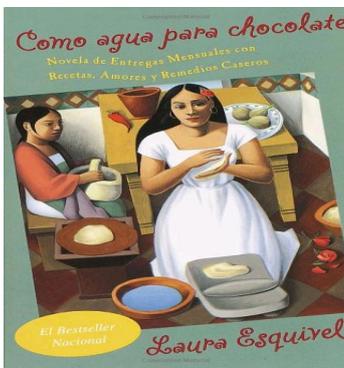
## Leading Organization Design: How to Make Organization Design Decisions to Drive the Results You Want

Praise for Leading Organization Design "Designing organizations for performance can be a daunting task. Kesler and Kates have done an admirable job distilling the inherent complexity of the design process into manageable parts that can yield tangible results. Leading Organization Design provides an essential hands-on roadmap for any business leader who wants to master this topic." &#151;Robert Simons, Charles M. Williams Professor of Business Administration, Harvard Business School "Kesler and Kates have encapsulated their wealth of knowledge and practical experience into an updated model on organizational design that will become a new primer on the subject." &#151;Neville Isdell, retired c

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### Secrets of a Tee Time Girl: Golfers, Scandals and the Beverage Cart

This is a Beverage Cart Girl's -- Are You Experienced? They lurk in the background, sidling up to you on sleek, motorized carts and offering you everything from golf balls to cold beer to some of the best Bloody Mary's ever. Known to golfers everywhere as "beverage cart girls" or "tee time girls,"



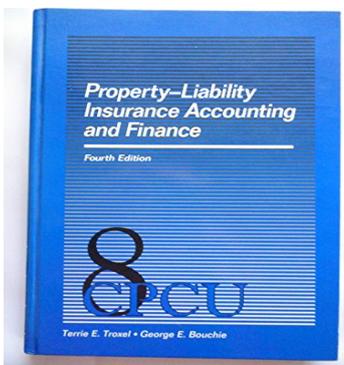
### Como agua para chocolate (Spanish Edition)

Earthy, magical, and utterly charming, this tale of family life in turn-of-the-century Mexico became a best-selling phenomenon with its winning blend of poignant romance and bittersweet wit. The classic love story takes place on the De la Garza ranch, as the tyrannical owner, Mama Elena, chops onion



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**What others say about this ebook:**

**Review 1:**

I owe both authors a sincere apology for only now discovering their work. Compelling, insightful, and practically oriented. A must read for all HR business partners.

**Review 2:**

First, full disclosure I bought this book on Kindle and regret not taking the time for the actual book. Personally, I like to write in the margins, high light and (gasp) make copies of graphs, diagrams etc. but I wanted it quickly and will also purchase the book.

It is a very useful and practical book for an OD professional or a business leader that wants hands on control versus employing a consultant. While practical it is a break down of their methods and approach. It is also directed towards a "Matrix" management model, some discussion of other forms of design and their pro's and Con's would have been very useful. The authors are Jay Galbraith mentees so don't expect a critique of matrix management.

If you buy into matrix management and the clear advantages in a collaborative environment that has broken down the silos, it is very useful and directive. They have addressed some of the early pit falls of matrix management's question of accountability but don't expect direction to design a "command and control" environment, which would not be an option for most situations but may be required in some.

As my rating would indicate, it is an exceptionally useful and instructive book. The steps in their process are clearly articulated as are the underlying issues you are trying to get at. Most impressive, to me was, the way they lead you through the decision you have to make and the questions the various stakeholders have to answer. They walk you through those questions and discussion to arrive at a decision. The book does assume you have a working knowledge of Galbraith's STAR Model, I found that I had to review this model to fully utilize this book. The willingness to be this open and instructive was much appreciated and the advantages greatly outweigh these minor critiques.

**Review 3:**

I have worked with Greg before, so I was really pleased to hear that he was capturing his wisdom about organization design into a book. His collaboration with Kates is an approachable and example-filled look at all the major themes that a leader should consider in organization design. Even if you are not in the midst of a major organizational change, you will find ideas in this book to help you take organization effectiveness to the next level.

**Review 4:**

I was working late one night preparing for a new client meeting regarding redesigning the corporate center, and I found Leading Organization Design by Gregory Kesler and Amy Kates immensely useful. They have captured ways to address some really tricky issues.

This book is a great addition to the organization design literature. Full of a wide variety of case studies, it includes fresh concepts, frameworks and tools that are practical, intuitive and easy to apply for an organization design practitioner. Hats off to both of them for a book that could easily become a classic.

**Review 5:**

This is an extremely insightful and highly useful guide for designing organizations prepared to succeed in today's competitive marketplace. I was expecting a ten thousand foot, theoretical examination of necessary constructs and thought parameters, but instead found something very different and refreshing. While Kesler and Kates' book is well researched and thoughtful, it also provides an experience and example-based road map that is both logical and clear. The authors present a planning and implementation guide that specifically outlines participation, tasks and milestones. Want to design an organization that is customer focused, efficient, scalable, and achieves results? This book is not only a must-read, it's a must follow.

Leading Organization Design: How to Make Organization ... - Wiley

Kesler and Kates have done an admirable job distilling the inherent complexity of the design process into manageable parts that can yield tangible results. Leading Organization Design provides an essential hands-on roadmap for any business leader who wants to master this ;" —Robert Simons, Charles M. Williams ...

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Leading Organization Design: How to Make ... - Kates Kesler

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Leading Organization Design by Gregory Kesler & Amy Kates on ...

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activating global operating models - Journal of Organization Design

balance the need for both global and local perspectives in decision-making. As a result, executives of these companies need to design organizations that are as sophisticated as their ... Yet, the complexity of designing and managing global operating models is often a ... Most of the critical capabilities that drive growth.

**10 Principles of Organization Design - Strategy+Business**

23 Mar 2015 ... 1. Declare amnesty for the past. Organization design should start with corporate self-reflection: What is your sense of purpose? How will you make a difference for your clients, employees, and investors? What will set you apart from others, now and in the future? What differentiating capabilities will allow you ...

**Chapter 7. Organizational Structure and Change - Saylor Academy**

Creating or enhancing the structure of an organization defines managers' Organizational Design task. ... a result of its centralized power structure, authority is not generally delegated within the company; all ... What elements of business would you suggest remain the same and what elements might need revising? 5.

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